

20 Annual Report 19 Fiscal Year January 2019 - December 2019









Table of Contents





To empower immigrant and refugee women and girls to succeed through advocacy and culturally competent services.



WISE envisions a world where immigrant and refugee women are honored for their wisdom, celebrated for their leadership and empowered to create change.



Letter from the Executive Director and the Board i					
PROGRAMS Girls Getting Ahead in Leadership (GGAL) Women's Empowerment and Leadership (WeLEAD) Healthy Relationships Volunteers, Mentors, and Interns 5					
Community Solutions Program Fellows 6					
Social Media Outreach					
2019 Events					
MN Fact Sheet and Overview9					
Looking Forward					
ACKNOWLEDGMENTS Individual Donors and Grantmakers					
Financials					



Letter from the Executive Director & the Board

STAFF

Pamela Zeller Executive Director

Nancy Hlee Vang GGAL Program Coordinator

See Lee WeLEAD Program Coordinator

Pakou Khang

Communications &

Development Manager

Nabiha Mansoor Volunteer Program Coordinator

Florence M. Dorley Community Solutions Fellow

Getrude Dyabene Community Solutions Fellow

BOARD

Aleksandra Alcheva Chair

Stela Center Secretary

Ra'Wi Mahamud Treasurer

Eliana Reyes Member

Rebecca Khankari Former Member

Sajya Singh Former Member Our past year of service has seen many additions to WISE' work. The agency stepped up to provide accessible professional development opportunities to people working with immigrant and refugee youth though its quarterly all-day conferences featuring local experts. Our 2019 conferences touched on a variety of topics: trauma, resettlement, parent engagement, healing through art, resiliency, telling our story, self-care, secondary trauma for youth workers, and international work with refugees.

The WeLEAD (Women's Education & Leadership) program coordinator position increased from less than half-time to a full-time position; and the participant level grew to 35 immigrant/ refugee women ages 16-30 years. The model for the program expanded to include summer workshops focusing on life skills such as buying a home, understanding employee benefits, negotiating a salary offer, and financial planning. Eleven WeLEAD students graduated in 2019, and one student continued on to graduate school in social work.

Our Girls Getting Ahead in Leadership (GGAL) program expanded in 2019 to include another afterschool program. Washington Technology Magnet School has a school-day GGAL class during the last hour of school (which has a waiting list due to classroom capacity). The students asked if WISE could also offer an afterschool session because some of the girls were behind in credits and could not take the elective class. GGAL also provides afterschool GGAL sessions at the Oromo Community of Minnesota.

The Healthy Relationships program was represented in GGAL through workshops on gender-based violence prevention, healthy friendships and relationships, communicating your boundaries and needs with family/friends/partners, gender identity and reproductive health. GGAL students were encouraged to speak up for themselves and share their opinions.

2019 also saw three steadfast board members finish their terms and move on to other opportunities. We wish Sajya Singh the best in medical school, Rebecca Khankari in her new endeavors, and Tedla Kefene in his career! Three new board members joined the board: Stela Center, Ra'Wi Mahamud, and Eliana Reyes. They bring enthusiasm, skills and cultural knowledge to WISE that will be instrumental in continuing progress on the agency's strategic plan.

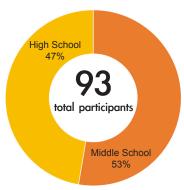
WISE' staff continue to go above and beyond their job descriptions to bring excellent ideas, work and collaborations to the agency. We could not do the caliber of services we provide without their professional and insightful work. Thank you Pakou Khang, Nancy Vang, and See Lee. Our Community Solutions Fellows, Florence Malorbah Dorley, Getrude Dyabene, and our VISTA member Nabiha Mansoor enriched our work and added their energy to the mix. Thank you to all of our mentors and interns. We literally could not do this work without your generosity of spirit.

We all look forward to the new year, new programming, and new opportunities. Thank you for your support of WISE!

Girls Getting Ahead in Leadership (GGAL)

PROGRAMS



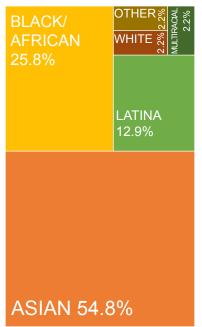


irls Getting Ahead in Leadership (GGAL) is an academic, leadership and Icollege preparation program for underserved and at-risk immigrant/ refugee girls in 6th-12th grade. This program utilizes self-empowerment workshops, consistent academic support, and the development of relationships with college mentors to achieve positive student outcomes.

WISE is in partnership with two school and community sites to provide GGAL programming:

- 5/10 Program After school hours
- Washington Technology Magnet School
 Oromo Community of Minnesota After school hours

Participants by Ethnicity





GGAL participants design flags to represent their identities



Summer GGAL participants learn to BBQ with Chef Peter

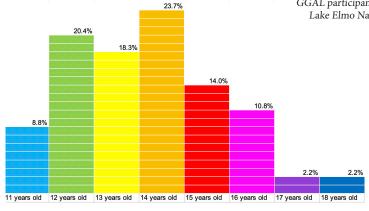


GGAL participants volunteer at Lake Elmo Nature Center



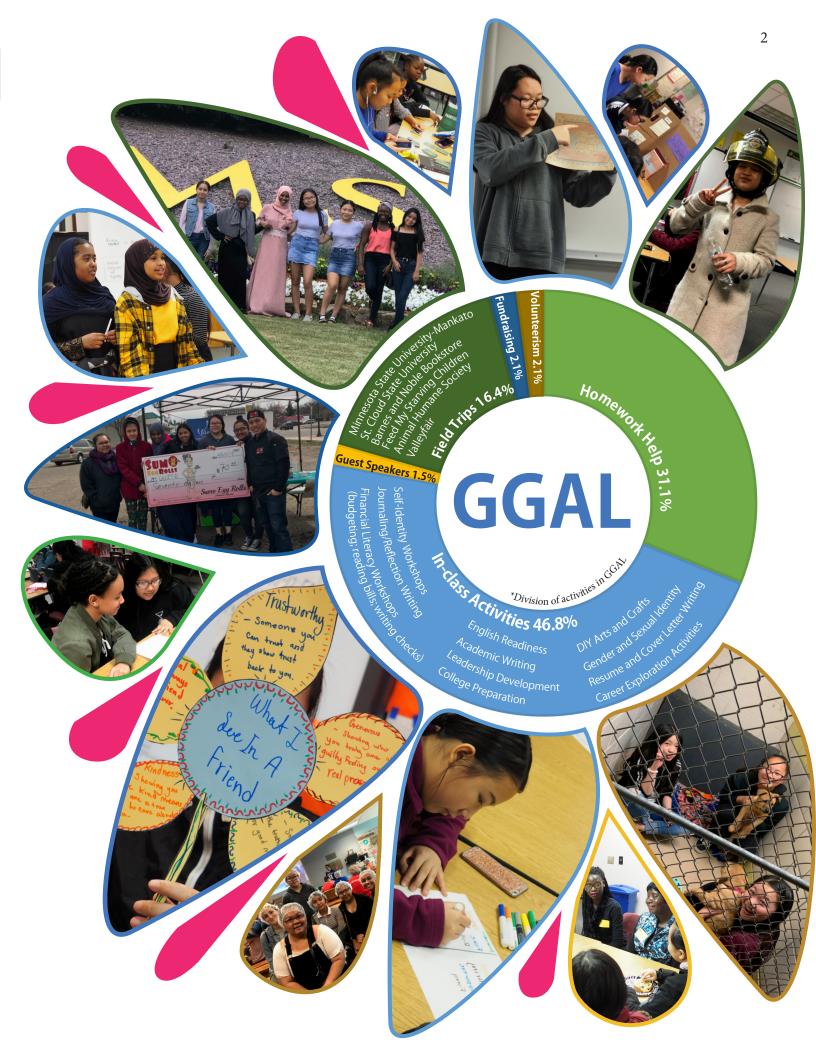
GGAL participants pick out their own book at Barnes & Noble

Participants by Age



"GGAL is a program that helps you get better at English and helps you prepare for college."

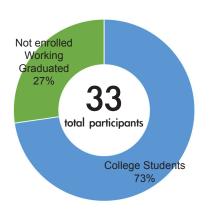
GGAL Participant





Women's Empowerment & Leadership (WeLEAD)

PROGRAMS



Participants by Ethnicity

HMONG 3% **NEPALI 6%** BHUTANESE SOMALI 12% **MEXICAN** 6%

KAREN KARENNI 67%

The Women's Empowerment and Leadership (WeLEAD) program was started in 2014 as a means to help immigrant and refugee women navigate post-secondary education and prepare them for the workforce.

In addition to academic and one-on-one support, professional workshops are hosted to help our program participants build their network and skills. WeLEAD provides continuous leadership development opportunities to help young immigrant women live in a safe environment free from violence. Some workshops and activities include:

> Homeownership Career Exploration



WeLEAD intern, Mai Mong, leads a session on Career Exploration



WeLEAD student, Rita, gives a speech at the 2019 GGAL Luncheon

Mock Interviews Cover Letter/Resume Writing



WeLEAD participants participate in mock interviews at Dress for Success



WeLEAD participants at Self Care Night

Program of Study for Enrolled Students

by order of most popular

Human Services & Social Work Health Sciences & Nursing Child Development

Accounting

Education & English Psychology Design

"I have increased my self-esteem. I learned to be more confident in myself. I have also learned to be positive about my education and goals."

Former WeLEAD participant BS Human Services, Metro State University 2019

PROGRAMS

The Healthy Relationships program activities in 2019 covered a broad range of topics that are all aspects of understanding oneself and having healthy friendships and relationships.

Students explored the meanings of gender identity, sexual orientation, female reproductive health, improving communication skills, and the components of a healthy relationship. They identified what made a good friend, how to be a good friend, and what they wanted from their friendships and relationships. The girls played games like Snowball DV to find out more about domestic violence and dating violence, UNICORN gender identity to learn about the array of gender identities and



their fluidity, and LGBTQI Bingo to learn terms and facts about sexual orientation. The students learned about menstruation and menstrual products in a safe space to ask any question that came to mind. The girls had workshops on communication, understanding that communication styles differ and are influenced by culture. Girls are always encouraged to speak up for themselves, whether it is with friends, teachers or family.

Healthy relationships are also discussed within the context of career goals, i.e. considering waiting to enter a serious relationship or get married until after they have graduated from post-secondary education. The Healthy Relationships program reinforces the message that girls have the right to decide their future, their relationships, and their goals.





GGAL participants match and share facts on gender-based violence.

Volunteers, Mentors & Interns

PROGRAMS

Intern Highlights



Lilliana Kay
GGAL Program Intern

Lilliana is a student at Macalester College majoring in Psychology with a minor in Anthropology. She hopes to pursue an MSW after graduation.

As the GGAL Intern, Lilli helped facilitate activities, supervised field trips, and helped input student data.



Mai Mong Lao
WeLEAD Program Intern

Mai Mong has a background in Dental Assistantship from MCTC and is currently pursuing a presocial work degree at Inverhills Community College.

During her time at WISE, Mai Mong helped lead career workshops, implemented participant surveys, and helped solicitate in-kind donations for WISE. Our volunteers are the cornerstone of our programs and make the work we do possible. Volunteers take on the role of mentor for our GGAL and WeLEAD program participants, and typically help out running enrichment activities, supervising field trips, and helping students with homework.

Our volunteers are both undergraduate students and working professionals in the Twin Cities area.

66

[I enjoyed] getting to know the GGAL students at summer sessions and am looking forward to learning more about where they see themselves in the future!

- Lilliana, GGAL Intern

Academic majors of Mentors & Interns

Psychology

Human Services

Retailing and Consumer Behavior

Global Studies

Political Science

English

Gender Studies

Youth Studies

Sociology

Journalism

Liberal Arts

International Business

Economics

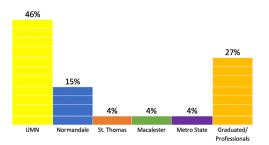
and more!

26

total volunteers

2,219 service hour

Where our Mentors & Interns come from





Mentor, Cathy, chatting with GGAL students.



WISE intern, Katrina, leads a GGAL activity on Friendship



Getrude Dyabene, Tanzania CSF19

Getrude researched other Twin Cities nonprofits serving youth from immigrant and refugee communities to see what services they offered and which populations they served. WISE is interested in establishing an informal association of immigrant/refugee youth-serving nonprofits to share resources, best practices, lessons learned and leverage collaborative funding.

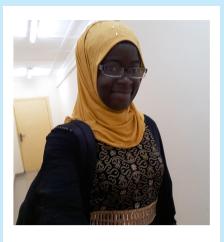
Community Solutions Program Fellows

The Community Solutions Program is a professional leadership development program for the best and brightest community leaders worldwide. Community Solutions Fellows complete a four-month fellowship with a U.S. nonprofit organization or local government agency. Fellows return home to apply their new skills through a community action project.

In 2019, WISE was a host site for two CSP Fellows. Our Fellows developed projects that were not only beneficial to WISE, but were also transferrable to projects in their home country. Our Fellows presented their work at WISE' Trauma, Resiliency and Healing Conference in November.

Learn about the Community Solutions Program.

Learn more about our Fellows



Florence Dorley, Liberia CSF19

Florence researched best practices on social enterprise and small business development for immigrant/refugee women. She also identified other agencies who offered training in these areas and developed a survey to help women learn more about starting their own business.



Social Media Outreach





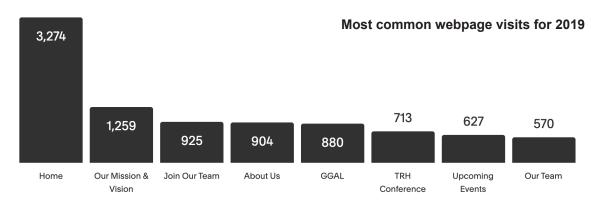
SOCIAL MEDIA DATA

Facebook

1,373 Followers +228 in 2019 20% increase

1,299 Likes +137 in 2019 11.8% increase Twitter 109 Followers Instagram 133 Followers LinkedIn
23 Followers
Email
109 Subscribers

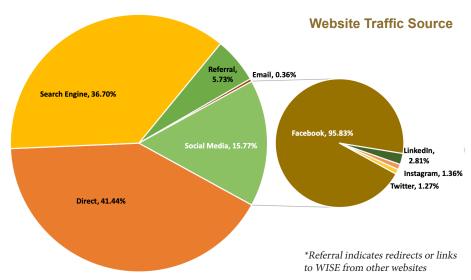
WEBSITE DATA



7,260 unique visitors from 99 countries

TOP VISITORS

USA 83%
India 2%
China 1.5%



FUNDRAISING 2019 EUNDRAISING 2016

49 total donor transactions

\$55,330.42

total raised in individual and major gift donations

2019 Events



OROMO COMMUNITY FAMILY NIGHT | February 27



WELEAD SELF CARE NIGHT | March 1



HEALING YOUTH THROUGH ART CONFERENCE | April 26



GGAL LUNCHEON: LEAD LIKE A GIRL | May 18



HOMEOWNERSHIP WORKSHOP | June 22



GIVE GENERATIONS ART COMPETITION | June 30



TRAUMA, RESILIENCY AND HEALING CONFERENCE | November 8



GGAL HENNA FUNDRAISER | December 18

EAT FOR EMPOWERMENT FUNDRAISER FOR OWE WELEAD CHIPOTLE FUNDRAISER GGAL COOKIE SALE GGAL ART SHOW CAREER EXPLORATION WORKSHOP FINANCIAL AID WORKSHOP TIME MANAGEMENT WORKSHOP VOLUNTEER APPRECIATION MOVIE NIGHT

Staff Retreat



QUARTER 1 STAFF RETREAT | April 12



QUARTER 2 STAFF RETREAT | June 28



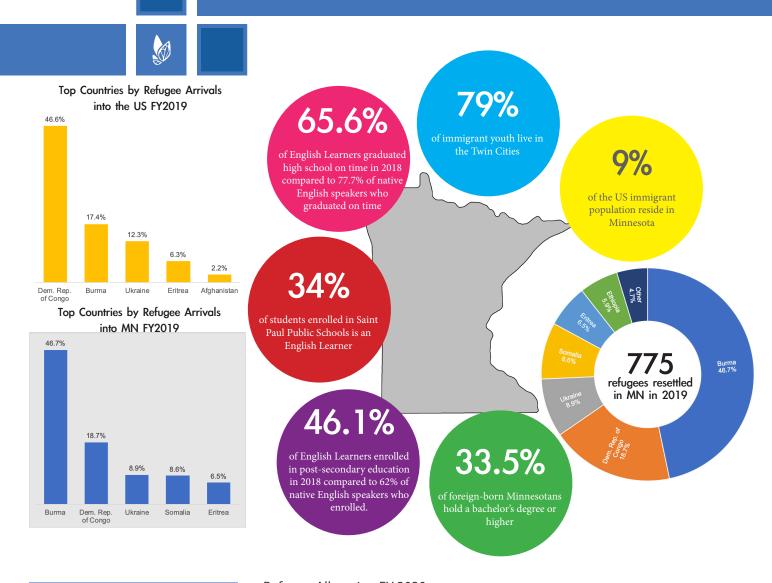
QUARTER 3 STAFF RETREAT | September 30



QUARTER 4 STAFF RETREAT | December 23

BOARD/STAFF RETREAT NOVEMBER 16

MN Fact Sheet & Overview



US REFUGEE CEILING 18,000 FY2020 30,000 FY 2019 45,000 FY 2018 Refugee Allocation FY 2020

5,000Refugees fleeing persecution and violence

4,000 Iraqi refugees with US ties

1,500Refugees from El Salvador, Guatemala, or Honduras

7,500Others: referees, reunifications, approved resettlements

Read more about refugee allocation requirements.

 $Source: migration policy.org, MN\ Department\ of\ Human\ Services, American\ Immigration\ Council,\ MN\ Compass,\ SPPS$



INVEST. IMPACT. EMPOWER. REPEAT.

WISE raised a total of \$758 on Give the Max Day, exceeding our goal of \$500!

Donors who contributed towards our \$500 goal were entered in a drawing to win a WISE t-shirt! Congratulations to G. Ortega for being the lucky winner!

Looking Forward



In 2020 WISE will be expanding its programs to include a Parent Encouragement component to the Girls Getting Ahead in Leadership program, and conducting a two-year sexual violence prevention project at Washington Technology Magnet School under the Healthy Relationships program. The Parent Encouragement component will work with parents of GGAL participants to express their concerns and hopes for their daughters, teach them how to advocate for themselves and their children, identify concrete ways in which they can support their daughters academic success, and encourage them to set expectations for that their daughter's go on to post-secondary education.

The Healthy Relationships program will work with the GGAL program participants to develop sexual violence prevention messages and media to be shared with the entire student body at Washington Technology Magnet School, on social media and posters. The youth will work with community artists to design music videos, white board animation videos, and new messages each quarter through a poster campaign. The Program Coordinator will host Active Bystander Intervention trainings for the Oromo, Karen and Thai communities; and will train the GGAL participants on sexual assault prevention and active bystander intervention strategies. Active Bystander Intervention is a model that uses different strategies to interrupt a potential sexual assault by either a direct intervention (i.e. she looks pretty drunk we'll give her a ride home), distracting the potential offender (I am so sorry I spilled my drink on you let me help you clean it up), or delegating assistance to another person or entity (i.e. school resource officer or law enforcement).

WISE has been exploring designs on social enterprise/small business development models to work with immigrant/refugee women. In 2019 the agency conducted research on current offerings in the Twin Cities and developed a survey that will be given this year to a broad group of immigrant/refugee women to ascertain their interest and needs in receiving training and support to open their own business or collective.

UPCOMING EVENT

Give Generations

In 2019 WISE hosted an art competition in search of a visual to represent our 2020 Give Generations Silent Art Auction. Thank you to Juliette Myers for her outstanding portrayal of the immigrant and refugee women experience! Look forward to her work at our auction this summer 2020.









2019 Individual Donors

Thank you to the individuals who made a generous gift to WISE in 2019. Your ongoing investment provides general operating support that contributes towards the quality of our programs.

Aleksandra Alcheva
Anonymous (4)
Aye Nyein San
Barbara Pinckney
Carol Steinberg
Caskey Skotnicki Family Fund, The Minneapolis
Foundation
Cheryl Field
Christy and Lyndon Shirley Charitable Foundation,
Fidelity Charitable
Collen Hamilton
Franklin Tolbert
Ge Vang
Gloria Ortega
Hannah Clark

Jena McDermott
Jenna Drier
Joseph Maternowski
Kabo Yang
Marina Gazel
Ramlo Mohamed
Rebecca Khankari
Selam Talihun
Stela Center
Stephanie Warne
Suwah Tobah
The Purple Tree
Thomas and Marjorie Mairs Fund, *The Saint Paul Foundation*

Warren and Brenda McGuire

2019 Grantmakers: Foundations, Corporations, and Organizations

Thank you to the following foundations and giving programs for investing in the expansion and improvement of our organization:

Allianz

F.R. Bigelow Foundation

Mardag Foundation

Medtronic Foundation Volunteer Grant Program

The Thrivent Women's Leadership Network Giving Circle, in Faith Community Foundation

The Saint Paul and Minnesota Foundation

Thrivent Financial Foundation

Wells Fargo Community Support Campaign





2019 Collaborators and Partners

Thank you to the individuals and organizations that have collaborated with WISE to offer their skills, expertise, and resources for our conferences and programs:

African Immigrants Community Services

Chef Peter Vang
Chia Lor
Chitpole
Dawn Buttera
Dress for Success
Edison High School
Eliana Reyes
Evelyn Kamsin

Gregory Yang, Theater Mu

Hillary Lor

Girls in Action

Hmong American Partnership

Joy Spika Juliette Myers Kabo Yang

Jenna Drier

Karenni Saint Paul Dancers Katie Bradley, *Theater Mu* Lady Midnight (Adriana Rimpel) Mary Jo Avendaño

Minnesota Council of Nonprofits - AmeriCorps VISTA National Association of Social Workers MN Chapter

Oromo Community of Minnesota

Padee Yang Pao Her Potbelly

Russ Turner, The People Incorporated Training Institute

Safi Khalif, YIELD
Sarah Kamsin
Sumo Egg Rolls
University of Minnesota

Violence Free Minnesota Washburn High School Washington Technology M

Washington Technology Magnet School Willie Pinckney, Woodbury Fire

Youtn Intervention Programs Association (YIPA)

2019 Volunteers, Mentors, and Interns

Thank you to the following individuals who have volunteered their time and effort in support of WISE and our girls' programs:

Michaela Corniea

Abi Ilavarasan Jena McDermott Ayesha Champagnie Jessica Saltz Cassandra Brink Jina Rahimi Cathy Xiong Kassandra Raasch Eh Pho Say Katrina Lee Gaozer Nancy Xiong Kyla Helsel Haddy Maki Lilliana Kay Inika Raikar Mai Mong Lao

Nasteho Yusuf Nina Cecere Pachia Thao San Aye

Selamawit Tilahun Sophia Lamor Thi Bui

Vanessa Pesantez

Youa Lor

Page 9

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII..... (A) Total revenue (B) (D) Related or Unrelated Revenue excluded from tax under sections 512-514 exempt business function revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns..... 1 a **b** Membership dues..... 1 b c Fundraising events..... 1 c d Related organizations..... 1 d e Government grants (contributions) 1 e 59,511 f All other contributions, gifts, grants, and similar amounts not included above . . . 1 f 177,515 g Noncash contributions included in h Total. Add lines 1a-1f..... 237,026 Program Service Revenue **Business Code** 900099 1,782 1,782 2a PROGRAM REVENUES f All other program service revenue . . . g Total. Add lines 2a-2f 1,782 Investment income (including dividends, interest, and other similar amounts)..... 41 Income from investment of tax-exempt bond proceeds... Royalties..... (i) Real (ii) Personal 6 a Gross rents 6a **b** Less: rental expenses c Rental income or (loss) | 6c d Net rental income or (loss) (i) Securities 7 a Gross amount from sales of assets 7a other than inventory **b** Less: cost or other basis 7b and sales expenses 96 c Gain or (loss)..... 7с -96 d Net gain or (loss)..... -96 -96 8 a Gross income from fundraising events Revenue (not including \$ of contributions reported on line 1c). See Part IV, line 18 8a Other **b** Less: direct expenses..... 8b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. 9a **b** Less: direct expenses..... 9b c Net income or (loss) from gaming activities. ▶ 10 a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold.... 10b c Net income or (loss) from sales of inventory..... Business Code Miscellaneous Revenue d All other revenue e Total. Add lines 11a-11d ...

12

Total revenue. See instructions.....

238,753

1,686.

41

0.

Page **10**

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX.						
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses	
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21					
2	Grants and other assistance to domestic individuals. See Part IV, line 22	1,750.	1,750.			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16					
4	Benefits paid to or for members					
5	Compensation of current officers, directors, trustees, and key employees	33,373.	25,445.	7,928.	0.	
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.	
7	Other salaries and wages	87,088.	84,940.	2,148.		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)			-,		
9	Other employee benefits	10,023.	8,988.	1,035.		
10	Payroll taxes	11,107.	10,197.	910.		
11	Fees for services (nonemployees):					
a	Management					
ŀ) Legal					
(Accounting	5,835.	4,535.	1,300.		
(Lobbying					
6	Professional fundraising services. See Part IV, line 17					
	Investment management fees					
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	10,342.	8,284.	2,058.		
12	Advertising and promotion	216.		216.		
13	Office expenses	5,636.	2,726.	2,910.	,	
14	Information technology	15,393.	9,556.	5,837.		
15	Royalties					
16	Occupancy	28,395.	23,861.	4,534.		
17	Travel	4,465.	4,257.	208.		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials					
19		16,148.	12,031.	4,117.		
20	Interest					
21	Payments to affiliates					
22	Depreciation, depletion, and amortization	105.		105.		
23	Insurance	2,212.	1,950.	262.		
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.).					
	Printing and Publications	2,995.	2,828.	167.		
	O TRAINING & DEVELOPMENT	1,086.	465.	621.		
	MEMBERSHIP DUES	1,070.	565.	505.		
	BAD DEBTS	810.		810.		
	e All other expenses	477.	292.	185.		
25	Total functional expenses. Add lines 1 through 24e	238,526.	202,670.	35,856.	0.	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720).					
BAA	<u> </u>		/31/19	I	Form 990 (2019)	

31

32

33

31

32

33

18,044.

112,319

18,271.

108,016.

Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X...... (A) Beginning of year (B) End of year 24,396. Cash — non-interest-bearing..... 101,117 1 2 Savings and temporary cash investments..... 2 81,800. 900 Pledges and grants receivable, net..... 3 Accounts receivable, net 4 1,820. 9,476 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons...... 5 Loans and other receivables from other disqualified persons (as defined under 6 section 4958(f)(1)), and persons described in section 4958(c)(3)(B)..... 7 Notes and loans receivable, net..... Inventories for sale or use..... 8 Assets Prepaid expenses and deferred charges..... 625 9 Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D..... 10a 10 a 7,481. 201 10 c 7.481. Investments — publicly traded securities..... 11 Investments — other securities. See Part IV, line 11..... 12 12 Investments – program-related. See Part IV, line 11...... 13 13 14 14 Intangible assets..... 15 15 Other assets. See Part IV, line 11..... Total assets. Add lines 1 through 15 (must equal line 33)...... 112,319. 16 108,016. 16 17 Accounts payable and accrued expenses..... 1,087. 17 18 18 19 92,248 19 89,745. 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability. Complete Part IV of Schedule D..... 21 Liabilities 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons...... 22 Secured mortgages and notes payable to unrelated third parties..... 23 24 Unsecured notes and loans payable to unrelated third parties..... 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 25 940 Total liabilities. Add lines 17 through 25..... 94,275 26 89,745. Organizations that follow FASB ASC 958, check here > Balances and complete lines 27, 28, 32, and 33. Net assets without donor restrictions..... 18,044 27 18,271. Net assets with donor restrictions..... 28 or Fund Organizations that do not follow FASB ASC 958, check here ► and complete lines 29 through 33. Capital stock or trust principal, or current funds..... 29 Net Assets Paid-in or capital surplus, or land, building, or equipment fund..... 30

Retained earnings, endowment, accumulated income, or other funds.....

Total net assets or fund balances.....

Total liabilities and net assets/fund balances.....

Page 12

Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI..... Total revenue (must equal Part VIII, column (A), line 12)..... 1 238,753. Total expenses (must equal Part IX, column (A), line 25)..... 2 238,526. Revenue less expenses. Subtract line 2 from line 1 3 3 227.. 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))...... 4 18,044 . 5 Net unrealized gains (losses) on investments. 5 6 Donated services and use of facilities..... 6 7 Investment expenses..... 7 8 Prior period adjustments..... 8 9 Other changes in net assets or fund balances (explain on Schedule O)..... 9 0. 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 10 18,271. column (B)).....

